

Director of Equalization
Brookings County
520 3rd St Suite 110
Brookings, SD 57006
(605) 696-8220
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April 4, 2016

Office Goals

Long Standing, Continuing Office Goals:

- To follow all SDCL requirements of the DOE office
- To maintain a well-trained, educated staff that understands their duties within our office, open lines of communication between leaders and staff
- To fairly and equally assess all property in Brookings County
- To guide, assist and educate the public on property assessments
- To promote public confidence and trust within our office and within county government
- To be ever mindful that we work for the citizens of Brookings County as we perform our daily duties
- To maintain a fiscally responsible office
- To maintain accurate record keeping with updated data collections
- Develop policies and procedures to maintain an efficient office; to meet the needs of the public and employees
- Awareness of employee's accomplishments
- Work closely with County Commissioners to complete any assigned projects
- To create and maintain a good working relationship with all county entities, to assure accurate assessments to further relate to fair and equal taxation
- Create strong relationship with SDAAO and other organizations in our field

Short Term Goals: Annually

- To meet the goals of the assessment plan
- To complete all building permits and rechecks in a timely fashion
- To complete and maintain all necessary programs within the office, ie: Owner occupied, Exemptions, DF, TIF, Elderly Freeze etc.
- To file all necessary reports to Pierre by or before statutory deadlines
- Receive an exemplary audit report from SD DOR
- To study and analyze all sales, to determine market value of all properties
- To mail all assessment notices on or before the statutory date
- Be prepared to support and defend annual assessments during appeal processes

- Annually inform all entities of any changes in our process or in the assessments
- Submit a responsible budget with a conscientious effort to meet the needs of the office and the public
- To meet all training and educational requirements for certification and staff improvement; attend educational conferences when applicable and feasible
- Review the efficiency & technical qualities of current office software
- Review all vehicle & office equipment reliability & conditions
- Maintaining and reviewing real estate website (Beacon)
- Study and keep on top of legislative proposals that may affect our office
- Train all personal in new positions of Director, Deputy and Appraiser
- Provide additional training opportunities for staff in new positions beyond office training

Long Term Goals: 5 to 10 Years

- Upgrade older vehicles to newer models one or two /year as budget allows
- Analyze current software programs and upgrade if necessary to more efficient, time saving, accurate models. We may be forced within the next 10 years to transfer to a new CAMA program
- Research and implement new technology methods to be used out in the field if the right product is discovered
- More paperless options if deemed more feasible and efficient
- Be in constant contact with current and new vendors, looking toward new technical programs to improve efficiency and accuracy
- Continual physical review of all county parcels, on a rotational basis, to cover the entire county every 7-8 years. Currently we will complete this cycle in 2016 and then start another 7-8 years cycle. This can be maintained with the current staffing and foregoing any changes in legislation that could detour this process



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 $Blue\ Font = Annually$ $Orange\ Font = Next\ 4\ years$

Black Font = 1 time in next 5 years

Short Range Needs – 1-5 years:

Training / Travel Expenses:

\$15,000 annually

DOE office requires school, conferences, workshops & USPAP course for all certified appraisers every year. ProVal conference / CAMA system is a \$4000 expense every year for 2 people to attend. Last couple of years only sent 1 as per family needs. Budget for two and send two when possible. Cross Training.

Vehicle Expense –

\$18,000 Next Four Years

Computer Replacement – office wide / 7 units

\$5000 1 time only

\$5000 1 time only

\$5000 1 time only

Long Term Needs – 5-10 years:

Computer Replacement – office wide / 7 units Replace Copy Machine Review Computer Software County Wide

???

Review ProVal CAMA System

222

Travel Expenses:

\$15,000 annually

DOE office requires school, conferences, workshops & USPAP for all certified appraisers every year. ProVal conference / CAMA system is a \$4000 expense every year to send two for cross training.

Vehicle Expense – \$20,000 annually / 5 years Possibly in 2024 - 2025 if the vehicles start needing to be replaced again. Hopefully replacements above – last for 10 years.

Facilities for our office should be sufficient for years to come.